

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following 3 divisions of MOE HQ:

School Planning and Placement Division - Emplaces pupils in schools; facilitates school admission of returning Singaporeans and foreign students; develops, administers and monitors local and foreign scholarship schemes for students; undertakes capacity planning for school; develops strategies for upgrading and development of schools; review land use and land policies affecting schools; develops service strategies and implements initiatives to improve service delivery across all MOE touchpoints; and manages the Customer Service Centre.

Personnel Division - Plans and executes the entire spectrum of human resource functions for the Ministry HQ and schools, including recruitment, deployment, compensation and benefits, performance management, appraisals, ranking and promotion, career development, talent management, establishment matters, discipline, resignations and retirements of Education Officers, Allied Educators, and Executive and Administrative Staff.

Finance and Development Division - Formulates financial policies and oversees financial operations; establishes contract requirements and procurement policies; coordinates emergency preparedness, implements building programmes and oversees estate management in MOE; plans, allocates and manages the MOE operating and development budgets; administers the Edusave scheme; Post Secondary Education schemes; provides financial and accounting systems and support to MOE HQ and schools; reviews financial policies and develops management reporting in MOE; researches and specifies facility provisions and infrastructure requirements of schools; provides procurement services and advice; oversees the development and maintenance of MOE infrastructure (schools, MOE HQ building and low-rise complexes); develops and coordinates emergency plans in MOE.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KA ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	\$177,433,164	\$365,375,100	\$216,725,300	\$574,849,100	\$358,123,800 165.2%
	Main Estimates					
	OPERATING EXPENDITURE	\$144,392,549	\$164,260,000	\$173,825,400	\$205,093,800	\$31,268,400 18.0%
	<i>RUNNING COSTS</i>	<i>\$92,572,149</i>	<i>\$114,766,500</i>	<i>\$108,546,700</i>	<i>\$122,019,100</i>	<i>\$13,472,400 12.4%</i>
	Expenditure on Manpower	\$47,309,398	\$58,375,300	\$49,246,900	\$53,503,100	\$4,256,200 8.6%
1200	Political Appointments	2,263,224	2,479,200	1,556,600	1,834,800	278,200 17.9
1500	Permanent Staff	45,046,174	55,896,100	47,690,300	51,668,300	3,978,000 8.3

Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
Other Operating Expenditure		\$42,932,237	\$53,577,600	\$56,564,200	\$64,477,000	\$7,912,800	14.0%
2100	Supplies & Services	28,617,694	38,078,900	39,162,900	44,874,200	5,711,300	14.6
2300	Manpower Development	4,288,635	6,298,500	8,198,300	10,617,600	2,419,300	29.5
2400	Public Relations & Exercises	9,587,345	8,715,100	8,396,000	8,518,500	122,500	1.5
2700	Equipment	277,276	341,700	663,600	268,200	-395,400	-59.6
2800	Financial Claims & Legal Expenses	161,286	143,400	143,400	198,500	55,100	38.4
Operating Grant		\$2,330,515	\$2,813,600	\$2,735,600	\$4,039,000	\$1,303,400	47.6%
3200	Operating Grant to Educational Institutions	2,330,515	2,813,600	2,735,600	4,039,000	1,303,400	47.6
<i>TRANSFERS</i>		<i>\$51,820,400</i>	<i>\$49,493,500</i>	<i>\$65,278,700</i>	<i>\$83,074,700</i>	<i>\$17,796,000</i>	<i>27.3%</i>
3500	Social Transfers	35,757,109	31,868,500	37,216,400	38,662,400	1,446,000	3.9
3600	Subventions	16,063,291	17,625,000	28,062,300	44,412,300	16,350,000	58.3
Development Estimates							
DEVELOPMENT EXPENDITURE		\$33,040,615	\$201,115,100	\$42,899,900	\$369,755,300	\$326,855,400	761.9%
5100	Direct Development	15,942,896	52,648,300	21,058,600	169,657,500	148,598,900	705.6
5200	Capital Grant	15,554,494	148,466,800	21,841,300	200,097,800	178,256,500	816.1
5300	Capital Injections	1,543,225	0	0	0	0	0.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Political Appointments	4	4	4	4
Permanent Staff	576	655	755	755
TOTAL	580	659	759	759

PLANNING AND PUBLIC RELATIONS PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following 4 divisions of MOE HQ:

Planning Division - Formulates policies and strategies to achieve MOE's mission and vision; oversees MOE's international relations; conducts research and evaluation studies and international collaborative studies; evaluates educational programmes; provides timely management information to MOE HQ and schools for decision-making; formulates policies and develops programmes and platforms for National Education.

Higher Education Division - Initiates policy proposals/reviews, formulates policy recommendations and provides oversight on issues relating to the strategies, operations and funding of the university, technical education and tertiary arts education sectors; administers tuition grants and related schemes; oversees policies for private schools, as well as registers and inspects them; oversees, manages and administers research funding to tertiary institutions. Also oversees the statutory boards, including the Science Centre Board and Institute of Southeast Asian Studies.

Corporate Communications Division - Promotes the effective communication of education policies and programmes to schools and MOE's key stakeholders (including the public) so as to enhance understanding and support for our education system.

Organisation Development Division - Leads organisational capacity building initiatives in MOE; promotes the PS21 movement and organisational excellence journey in MOE; reviews organisational structure, processes and systems for greater efficiency and effectiveness; builds robust IT infrastructure; provides consultancy services for developing and deploying reliable IT application systems; project manages Masterplan for IT in Education; and institutes organisation-wide feedback systems.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KB PLANNING AND PUBLIC RELATIONS PROGRAMME						
	TOTAL EXPENDITURE	\$320,385,534	\$386,366,600	\$400,037,300	\$445,881,800	\$45,844,500 11.5%
	Main Estimates					
	OPERATING EXPENDITURE	\$309,772,224	\$375,436,500	\$389,920,200	\$444,173,600	\$54,253,400 13.9%
	<i>RUNNING COSTS</i>	<i>\$84,492,811</i>	<i>\$370,351,000</i>	<i>\$99,613,100</i>	<i>\$108,450,000</i>	<i>\$8,836,900 8.9%</i>
	Expenditure on Manpower	\$19,758,631	\$21,397,400	\$22,022,100	\$20,914,800	-\$1,107,300 -5.0%
1500	Permanent Staff	19,758,631	21,397,400	22,022,100	20,914,800	-1,107,300 -5.0

Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
Other Operating Expenditure		\$64,734,180	\$348,953,600	\$77,591,000	\$87,535,200	\$9,944,200	12.8%
2100	Supplies & Services	61,692,220	343,121,400	71,733,000	83,310,900	11,577,900	16.1
2300	Manpower Development	807,812	2,038,700	1,625,300	1,679,300	54,000	3.3
2400	Public Relations & Exercises	1,820,329	2,054,400	2,161,100	2,237,800	76,700	3.5
2700	Equipment	413,819	1,739,100	2,071,600	307,200	-1,764,400	-85.2
<i>TRANSFERS</i>		<i>\$225,279,413</i>	<i>\$5,085,500</i>	<i>\$290,307,100</i>	<i>\$335,723,600</i>	<i>\$45,416,500</i>	<i>15.6%</i>
3500	Social Transfers	17,407	17,500	17,500	17,500	0	0.0
3600	Subventions	225,262,006	5,068,000	290,289,600	335,706,100	45,416,500	15.6
Development Estimates							
DEVELOPMENT EXPENDITURE		\$10,613,310	\$10,930,100	\$10,117,100	\$1,708,200	-\$8,408,900	-83.1%
5100	Direct Development	8,621,625	10,930,100	10,117,100	1,708,200	-8,408,900	-83.1
5200	Capital Grant	1,991,685	0	0	0	0	0.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Permanent Staff	246	289	264	264
TOTAL	246	289	264	264

SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following 5 divisions of MOE HQ:

Schools Division - Monitors, supervises and evaluates the operation of schools in order to ensure that the schools are well managed and implement education policies effectively; supervises, advises, develops and appraises Principals, Vice-Principals and other key officers.

Curriculum Planning and Development Division - Designs, reviews and revises syllabuses, and monitors their implementation; develops instructional materials for selected subjects; provides assistance and training to schools in the effective implementation of syllabuses and instructional materials; develops and promotes the use of effective learner-centred pedagogies, curriculum models and assessment modes to better engage students and enhance learning; designs, organises and implements special programmes and projects to complement and enrich the curriculum; conduct educational research to enhance design and delivery of curriculum; reviews and authorises textbooks and supplementary materials; and provide consultancy to schools, MOE Divisions and external organisation on matters related to curriculum.

Educational Technology Division - Implements MOE's ICT Masterplan for education and provides directions on the use of ICT for teaching and learning in the schools.

Education Programmes Division - Plans, develops, monitors and reviews policies and programmes on co-curricular activities, social and emotional learning, gifted education, special education, pre-school education and specialised programmes; regulates, monitors and provides professional leadership and guidance to kindergartens and special education schools; provides leadership and conduct psycho-educational test development, research, evaluation, and statistical analysis and data management.

Training and Development Division - Provides training and professional development for teachers, middle-level school leaders and executive and administrative staff through consultancy support and continual learning schemes. Facilitates professional development through Learning Circles, workshops, conferences, work attachments and publications. Provides counselling and consultation services and programmes and services for Staff Well-Being. Provides educational resources through READ@TN.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
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KC SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

TOTAL EXPENDITURE	\$235,515,399	\$266,803,800	\$269,619,600	\$286,567,300	\$16,947,700	6.3%
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Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
Main Estimates							
OPERATING EXPENDITURE		\$209,573,963	\$235,773,400	\$236,445,400	\$228,067,300	-\$8,378,100	-3.5%
RUNNING COSTS		\$172,058,004	\$189,146,000	\$187,973,000	\$197,663,400	\$9,690,400	5.2%
Expenditure on Manpower		\$109,476,874	\$112,591,800	\$113,169,600	\$121,439,500	\$8,269,900	7.3%
1500	Permanent Staff	109,476,874	112,591,800	113,169,600	121,439,500	8,269,900	7.3
Other Operating Expenditure		\$62,581,130	\$76,554,200	\$74,803,400	\$76,223,900	\$1,420,500	1.9%
2100	Supplies & Services	36,357,898	47,282,500	45,308,600	45,279,900	-28,700	-0.1
2300	Manpower Development	19,277,579	21,833,000	20,855,700	23,212,700	2,357,000	11.3
2400	Public Relations & Exercises	6,028,671	6,417,100	7,649,000	6,797,900	-851,100	-11.1
2700	Equipment	914,643	1,019,000	987,500	930,800	-56,700	-5.7
2800	Financial Claims & Legal Expenses	2,340	2,600	2,600	2,600	0	0.0
TRANSFERS		\$37,515,959	\$46,627,400	\$48,472,400	\$30,403,900	-\$18,068,500	-37.3%
3500	Social Transfers	24,220,400	26,145,400	24,061,800	485,300	-23,576,500	-98.0
3600	Subventions	13,295,558	20,482,000	24,410,600	29,918,600	5,508,000	22.6
Development Estimates							
DEVELOPMENT EXPENDITURE		\$25,941,436	\$31,030,400	\$33,174,200	\$58,500,000	\$25,325,800	76.3%
5100	Direct Development	25,937,334	18,155,600	29,510,000	26,270,200	-3,239,800	-11.0
5200	Capital Grant	4,102	12,874,800	3,664,200	32,229,800	28,565,600	779.6

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Permanent Staff	921	969	1,022	1,022
TOTAL	921	969	1,022	1,022

GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The functions carried out under this programme include overseeing the administration and operation of Government primary schools, Government secondary schools and Government junior colleges.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KD GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
	TOTAL EXPENDITURE	\$3,063,655,897	\$3,143,198,300	\$3,165,324,700	\$3,187,359,100	\$22,034,400 0.7%
	Main Estimates					
	OPERATING EXPENDITURE	\$2,659,773,198	\$2,859,905,600	\$2,739,362,800	\$2,976,327,500	\$236,964,700 8.7%
	<i>RUNNING COSTS</i>	<i>\$2,530,424,960</i>	<i>\$2,732,860,100</i>	<i>\$2,602,212,900</i>	<i>\$2,805,291,200</i>	<i>\$203,078,300 7.8%</i>
	Expenditure on Manpower	\$2,166,686,208	\$2,368,990,200	\$2,246,496,100	\$2,435,274,200	\$188,778,100 8.4%
1500	Permanent Staff	2,166,686,208	2,368,990,200	2,246,496,100	2,435,274,200	188,778,100 8.4
	Other Operating Expenditure	\$363,731,648	\$363,639,300	\$355,486,200	\$369,786,400	\$14,300,200 4.0%
2100	Supplies & Services	271,926,250	264,431,000	252,858,100	274,166,700	21,308,600 8.4
2300	Manpower Development	33,165,983	32,685,200	32,441,800	35,004,000	2,562,200 7.9
2400	Public Relations & Exercises	109,945	156,600	110,600	148,900	38,300 34.6
2700	Equipment	58,341,968	66,112,300	69,471,500	60,217,700	-9,253,800 -13.3
2800	Financial Claims & Legal Expenses	187,501	254,200	604,200	249,100	-355,100 -58.8
	Operating Grant	\$7,104	\$230,600	\$230,600	\$230,600	\$0 0.0%
3200	Operating Grant to Educational Institutions	7,104	230,600	230,600	230,600	0 0.0
	<i>TRANSFERS</i>	<i>\$129,348,238</i>	<i>\$127,045,500</i>	<i>\$137,149,900</i>	<i>\$171,036,300</i>	<i>\$33,886,400 24.7%</i>
3500	Social Transfers	129,348,238	127,045,500	137,149,900	171,036,300	33,886,400 24.7
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$403,882,699	\$283,292,700	\$425,961,900	\$211,031,600	-\$214,930,300 -50.5%
5100	Direct Development	379,781,405	257,251,800	405,487,800	191,082,500	-214,405,300 -52.9
5200	Capital Grant	24,101,294	26,040,900	20,474,100	19,949,100	-525,000 -2.6

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Permanent Staff	29,797	30,765	35,294	35,294
TOTAL	29,797	30,765	35,294	35,294

SPECIAL EDUCATION SCHOOLS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Special Education Schools.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KE SPECIAL EDUCATION SCHOOLS PROGRAMME						
	TOTAL EXPENDITURE	\$102,798,673	\$102,914,700	\$107,572,400	\$113,245,200	\$5,672,800 5.3%
	Main Estimates					
	OPERATING EXPENDITURE	\$73,594,440	\$86,130,300	\$79,321,200	\$91,491,200	\$12,170,000 15.3%
	<i>TRANSFERS</i>	<i>\$73,594,440</i>	<i>\$86,130,300</i>	<i>\$79,321,200</i>	<i>\$91,491,200</i>	<i>\$12,170,000 15.3%</i>
3600	Subventions	73,594,440	86,130,300	79,321,200	91,491,200	12,170,000 15.3
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$29,204,232	\$16,784,400	\$28,251,200	\$21,754,000	-\$6,497,200 -23.0%
5200	Capital Grant	29,204,232	16,784,400	28,251,200	21,754,000	-6,497,200 -23.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Permanent Staff	9	125	125	125
TOTAL	9	125	125	125

GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The main functions carried out under this programme include the administration and operation of Government-aided primary schools, Government-aided secondary schools and Government-aided junior colleges.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KF GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
	TOTAL EXPENDITURE	\$886,663,659	\$870,874,800	\$882,367,500	\$994,135,200	\$111,767,700 12.7%
	Main Estimates					
	OPERATING EXPENDITURE	\$809,847,596	\$839,546,100	\$824,118,200	\$894,755,000	\$70,636,800 8.6%
	<i>RUNNING COSTS</i>	<i>\$809,847,596</i>	<i>\$839,546,100</i>	<i>\$824,118,200</i>	<i>\$894,755,000</i>	<i>\$70,636,800 8.6%</i>
	Operating Grant	\$809,847,596	\$839,546,100	\$824,118,200	\$894,755,000	\$70,636,800 8.6%
3200	Operating Grant to Government-Aided Schools and Junior Colleges	809,847,596	839,546,100	824,118,200	894,755,000	70,636,800 8.6
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$76,816,064	\$31,328,700	\$58,249,300	\$99,380,200	\$41,130,900 70.6%
5100	Direct Development	11,217,878	17,500,700	0	684,000	684,000 n.a.
5200	Capital Grant	65,598,185	13,828,000	58,249,300	98,696,200	40,446,900 69.4

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Permanent Staff	6,409	5,510	7,578	7,578
Others	1,754	2,645	2,101	2,101
TOTAL	8,163	8,155	9,679	9,679

INDEPENDENT SCHOOLS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Independent Schools.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KG INDEPENDENT SCHOOLS PROGRAMME						
	TOTAL EXPENDITURE	\$244,327,033	\$232,578,900	\$254,955,100	\$307,738,600	\$52,783,500 20.7%
	Main Estimates					
	OPERATING EXPENDITURE	\$243,834,099	\$231,737,200	\$241,798,500	\$249,792,400	\$7,993,900 3.3%
	<i>RUNNING COSTS</i>	<i>\$233,193,190</i>	<i>\$213,570,100</i>	<i>\$223,734,000</i>	<i>\$234,935,400</i>	<i>\$11,201,400 5.0%</i>
	Operating Grant	\$233,193,190	\$213,570,100	\$223,734,000	\$234,935,400	\$11,201,400 5.0%
3200	Operating Grant to Independent Schools	233,193,190	213,570,100	223,734,000	234,935,400	11,201,400 5.0
	<i>TRANSFERS</i>	<i>\$10,640,909</i>	<i>\$18,167,100</i>	<i>\$18,064,500</i>	<i>\$14,857,000</i>	<i>-\$3,207,500 -17.8%</i>
3500	Social Transfers	10,640,909	18,167,100	18,064,500	14,857,000	-3,207,500 -17.8
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$492,934	\$841,700	\$13,156,600	\$57,946,200	\$44,789,600 340.4%
5100	Direct Development	95,134	0	0	29,601,300	29,601,300 n.a.
5200	Capital Grant	397,800	841,700	13,156,600	28,344,900	15,188,300 115.4

NATIONAL INSTITUTE OF EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under National Institute of Education (NIE). The functions of NIE are: to train teachers and school leaders to meet Singapore's need; to promote research in Education, Arts, Science, Physical Education and other related disciplines in teacher training; and to provide postgraduate programmes in Education, Arts, Science and Physical Education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
KH NATIONAL INSTITUTE OF EDUCATION PROGRAMME							
TOTAL EXPENDITURE		\$111,739,647	\$123,413,800	\$134,948,700	\$131,024,100	-\$3,924,600	-2.9%
Main Estimates							
OPERATING EXPENDITURE		\$110,781,380	\$123,413,800	\$125,076,600	\$128,415,300	\$3,338,700	2.7%
TRANSFERS		\$110,781,380	\$123,413,800	\$125,076,600	\$128,415,300	\$3,338,700	2.7%
3500	Social Transfers	563,565	648,000	700,000	859,000	159,000	22.7
3600	Subventions	110,217,814	122,765,800	124,376,600	127,556,300	3,179,700	2.6
Development Estimates							
DEVELOPMENT EXPENDITURE		\$958,267	\$0	\$9,872,100	\$2,608,800	-\$7,263,300	-73.6%
5200	Capital Grant	958,267	0	9,872,100	2,608,800	-7,263,300	-73.6

NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the National University of Singapore (NUS). The mission of NUS is to transform the way people think and do things through education, research and service. NUS's vision is to look towards a Global Knowledge Enterprise as a leading global university centred in Asia, influencing the future.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KI NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	\$992,754,743	\$941,716,700	\$1,024,653,600	\$1,138,285,900	\$113,632,300 11.1%
	Main Estimates					
	OPERATING EXPENDITURE	\$888,465,295	\$894,726,300	\$943,242,100	\$980,777,900	\$37,535,800 4.0%
	<i>RUNNING COSTS</i>	<i>\$6,628,862</i>	<i>\$5,961,200</i>	<i>\$6,392,000</i>	<i>\$7,634,400</i>	<i>\$1,242,400 19.4%</i>
	Operating Grant	\$6,628,862	\$5,961,200	\$6,392,000	\$7,634,400	\$1,242,400 19.4%
3200	Operating Grant to the National University of Singapore and tuition grants to undergraduates	6,628,862	5,961,200	6,392,000	7,634,400	1,242,400 19.4
	<i>TRANSFERS</i>	<i>\$881,836,433</i>	<i>\$888,765,100</i>	<i>\$936,850,100</i>	<i>\$973,143,500</i>	<i>\$36,293,400 3.9%</i>
3500	Social Transfers	31,857,851	38,551,300	38,364,800	42,383,000	4,018,200 10.5
3600	Subventions	849,978,582	850,213,800	898,485,300	930,760,500	32,275,200 3.6
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$104,289,448	\$46,990,400	\$81,411,500	\$157,508,000	\$76,096,500 93.5%
5100	Direct Development	1,703,907	401,400	1,878,000	0	-1,878,000 -100.0
5200	Capital Grant	102,585,541	46,589,000	79,533,500	157,508,000	77,974,500 98.0

NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Nanyang Technological University (NTU). NTU aspires to become a great global university founded on Science and Technology. Its mission is to nurture creative and entrepreneurial leaders through a broad education in diverse disciplines.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
KJ NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME							
TOTAL EXPENDITURE		\$559,704,670	\$632,268,800	\$657,428,700	\$678,492,400	\$21,063,700	3.2%
Main Estimates							
OPERATING EXPENDITURE		\$543,983,325	\$624,474,600	\$597,475,000	\$656,140,500	\$58,665,500	9.8%
TRANSFERS		\$543,983,325	\$624,474,600	\$597,475,000	\$656,140,500	\$58,665,500	9.8%
3500	Social Transfers	27,361,759	31,528,100	33,313,900	35,988,600	2,674,700	8.0
3600	Subventions	516,621,566	592,946,500	564,161,100	620,151,900	55,990,800	9.9
Development Estimates							
DEVELOPMENT EXPENDITURE		\$15,721,345	\$7,794,200	\$59,953,700	\$22,351,900	-\$37,601,800	-62.7%
5200	Capital Grant	15,721,345	7,794,200	59,953,700	22,351,900	-37,601,800	-62.7

INSTITUTE OF SOUTHEAST ASIAN STUDIES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Institute of Southeast Asian Studies (ISEAS). The function of ISEAS is to engage in the promotion of research on Southeast Asia and on all matters pertaining to Southeast Asia and Asia Pacific.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KK INSTITUTE OF SOUTHEAST ASIAN STUDIES PROGRAMME						
	TOTAL EXPENDITURE	\$11,408,010	\$11,664,300	\$11,134,600	\$11,435,500	\$300,900 2.7%
	Main Estimates					
	OPERATING EXPENDITURE	\$11,408,010	\$11,664,300	\$11,134,600	\$11,435,500	\$300,900 2.7%
	<i>RUNNING COSTS</i>	<i>\$11,408,010</i>	<i>\$11,664,300</i>	<i>\$11,134,600</i>	<i>\$11,435,500</i>	<i>\$300,900 2.7%</i>
	Operating Grant	\$11,408,010	\$11,664,300	\$11,134,600	\$11,435,500	\$300,900 2.7%
3200	Operating Grant to the Institute of Southeast Asian Studies	11,408,010	11,664,300	11,134,600	11,435,500	300,900 2.7

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	62	62	62	62
TOTAL	62	62	62	62

SINGAPORE POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Singapore Polytechnic (SP). The main function of SP is to train quality manpower in the technical and professional areas to support the economy through the various stages of Singapore's growth.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KL SINGAPORE POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$231,744,749	\$263,430,900	\$245,932,600	\$264,401,600	\$18,469,000 7.5%
	Main Estimates					
	OPERATING EXPENDITURE	\$214,800,439	\$237,364,600	\$212,972,400	\$247,333,600	\$34,361,200 16.1%
	<i>RUNNING COSTS</i>	<i>\$214,328,179</i>	<i>\$236,905,600</i>	<i>\$211,494,100</i>	<i>\$245,813,600</i>	<i>\$34,319,500 16.2%</i>
	Operating Grant	\$214,328,179	\$236,905,600	\$211,494,100	\$245,813,600	\$34,319,500 16.2%
3200	Operating Grant to the Singapore Polytechnic and tuition grants to students	214,328,179	236,905,600	211,494,100	245,813,600	34,319,500 16.2
	<i>TRANSFERS</i>	<i>\$472,260</i>	<i>\$459,000</i>	<i>\$1,478,300</i>	<i>\$1,520,000</i>	<i>\$41,700 2.8%</i>
3500	Social Transfers	472,260	459,000	1,478,300	1,520,000	41,700 2.8
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$16,944,310	\$26,066,300	\$32,960,200	\$17,068,000	-\$15,892,200 -48.2%
5200	Capital Grant	16,944,310	26,066,300	32,960,200	17,068,000	-15,892,200 -48.2

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	1,379	1,490	1,525	1,566
TOTAL	1,379	1,490	1,525	1,566

NGEE ANN POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Ngee Ann Polytechnic (NP). The function of NP is to educate and train practice-oriented people through pre-employment training and continuing education courses to meet the technological, economic and social needs of Singapore.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KM Ngee Ann Polytechnic Programme						
	TOTAL EXPENDITURE	\$216,943,466	\$234,168,800	\$228,549,400	\$254,575,700	\$26,026,300 11.4%
	Main Estimates					
	OPERATING EXPENDITURE	\$214,993,759	\$225,618,800	\$214,318,700	\$237,167,700	\$22,849,000 10.7%
	<i>RUNNING COSTS</i>	<i>\$214,396,719</i>	<i>\$224,904,800</i>	<i>\$211,382,700</i>	<i>\$233,913,400</i>	<i>\$22,530,700 10.7%</i>
	Operating Grant	\$214,396,719	\$224,904,800	\$211,382,700	\$233,913,400	\$22,530,700 10.7%
3200	Operating Grant to the Ngee Ann Polytechnic and tuition grants to students	214,396,719	224,904,800	211,382,700	233,913,400	22,530,700 10.7
	<i>TRANSFERS</i>	<i>\$597,040</i>	<i>\$714,000</i>	<i>\$2,936,000</i>	<i>\$3,254,300</i>	<i>\$318,300 10.8%</i>
3500	Social Transfers	597,040	714,000	2,936,000	3,254,300	318,300 10.8
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$1,949,707	\$8,550,000	\$14,230,700	\$17,408,000	\$3,177,300 22.3%
5200	Capital Grant	1,949,707	8,550,000	14,230,700	17,408,000	3,177,300 22.3

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	1,481	1,670	1,688	1,729
TOTAL	1,481	1,670	1,688	1,729

TEMASEK POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Temasek Polytechnic (TP). The function of TP is to equip school leavers with the essential knowledge, skills and attitudes that will lead them to satisfying and rewarding careers and further education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KN TEMASEK POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$207,807,629	\$216,400,400	\$198,417,000	\$221,882,800	\$23,465,800 11.8%
	Main Estimates					
	OPERATING EXPENDITURE	\$207,807,629	\$216,400,400	\$198,417,000	\$221,882,800	\$23,465,800 11.8%
	<i>RUNNING COSTS</i>	<i>\$207,297,629</i>	<i>\$215,890,400</i>	<i>\$196,721,700</i>	<i>\$219,872,800</i>	<i>\$23,151,100 11.8%</i>
	Operating Grant	\$207,297,629	\$215,890,400	\$196,721,700	\$219,872,800	\$23,151,100 11.8%
3200	Operating Grant to the Temasek Polytechnic and tuition grants to students	207,297,629	215,890,400	196,721,700	219,872,800	23,151,100 11.8
	<i>TRANSFERS</i>	<i>\$510,000</i>	<i>\$510,000</i>	<i>\$1,695,300</i>	<i>\$2,010,000</i>	<i>\$314,700 18.6%</i>
3500	Social Transfers	510,000	510,000	1,695,300	2,010,000	314,700 18.6

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	1,300	1,372	1,372	1,431
TOTAL	1,300	1,372	1,372	1,431

INSTITUTE OF TECHNICAL EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Institute of Technical Education (ITE). The function of ITE is to provide pre-employment training to secondary school leavers and continuing education and training to working adults, through a broad-based, multi-disciplinary curriculum that ranges from engineering to information and communications technology, business and service skills areas.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KO INSTITUTE OF TECHNICAL EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	\$295,591,508	\$311,276,700	\$285,421,100	\$328,113,700	\$42,692,600 15.0%
	Main Estimates					
	OPERATING EXPENDITURE	\$287,925,832	\$301,176,600	\$273,333,800	\$322,092,700	\$48,758,900 17.8%
	<i>RUNNING COSTS</i>	<i>\$283,157,842</i>	<i>\$296,156,400</i>	<i>\$266,906,800</i>	<i>\$314,549,600</i>	<i>\$47,642,800 17.8%</i>
	Operating Grant	\$283,157,842	\$296,156,400	\$266,906,800	\$314,549,600	\$47,642,800 17.8%
3200	Operating Grant to the Institute of Technical Education and tuition grants to trainees	283,157,842	296,156,400	266,906,800	314,549,600	47,642,800 17.8
	<i>TRANSFERS</i>	<i>\$4,767,990</i>	<i>\$5,020,200</i>	<i>\$6,427,000</i>	<i>\$7,543,100</i>	<i>\$1,116,100 17.4%</i>
3500	Social Transfers	4,767,990	5,020,200	6,427,000	7,543,100	1,116,100 17.4
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$7,665,676	\$10,100,100	\$12,087,300	\$6,021,000	-\$6,066,300 -50.2%
5200	Capital Grant	7,665,676	10,100,100	12,087,300	6,021,000	-6,066,300 -50.2

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	2,143	2,629	2,667	2,762
TOTAL	2,143	2,629	2,667	2,762

SCIENCE CENTRE BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Science Centre Board (SCB). The functions of SCB are: to disseminate knowledge of science and technology to the general public and, in particular, to students, through imaginative and enjoyable means; to establish a centre of excellence and innovation in non-formal science education; and to serve as a catalyst for youth to develop their creativity and to nurture their interest in careers in related fields.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KP SCIENCE CENTRE BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$15,353,275	\$16,148,800	\$14,975,500	\$16,067,100	\$1,091,600 7.3%
	Main Estimates					
	OPERATING EXPENDITURE	\$15,353,275	\$16,148,800	\$14,975,500	\$16,067,100	\$1,091,600 7.3%
	<i>RUNNING COSTS</i>	<i>\$15,353,275</i>	<i>\$16,148,800</i>	<i>\$14,975,500</i>	<i>\$16,067,100</i>	<i>\$1,091,600 7.3%</i>
	Operating Grant	\$15,353,275	\$16,148,800	\$14,975,500	\$16,067,100	\$1,091,600 7.3%
3200	Operating Grant to the Science Centre Board	15,353,275	16,148,800	14,975,500	16,067,100	1,091,600 7.3

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	143	197	160	175
TOTAL	143	197	160	175

NANYANG POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Nanyang Polytechnic (NYP). The function of NYP is to provide quality education and training to prepare and equip school leavers with knowledge and skills required for work and further education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KQ NANYANG POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$217,247,883	\$222,064,400	\$206,508,000	\$232,712,800	\$26,204,800 12.7%
	Main Estimates					
	OPERATING EXPENDITURE	\$202,305,683	\$211,804,400	\$195,708,000	\$223,120,800	\$27,412,800 14.0%
	<i>RUNNING COSTS</i>	<i>\$201,549,183</i>	<i>\$211,090,400</i>	<i>\$193,788,400</i>	<i>\$221,570,800</i>	<i>\$27,782,400 14.3%</i>
	Operating Grant	\$201,549,183	\$211,090,400	\$193,788,400	\$221,570,800	\$27,782,400 14.3%
3200	Operating Grant to the Nanyang Polytechnic and tuition grants to students	201,549,183	211,090,400	193,788,400	221,570,800	27,782,400 14.3
	<i>TRANSFERS</i>	<i>\$756,500</i>	<i>\$714,000</i>	<i>\$1,919,600</i>	<i>\$1,550,000</i>	<i>-\$369,600 -19.3%</i>
3500	Social Transfers	756,500	714,000	1,919,600	1,550,000	-369,600 -19.3
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$14,942,200	\$10,260,000	\$10,800,000	\$9,592,000	-\$1,208,000 -11.2%
5200	Capital Grant	14,942,200	10,260,000	10,800,000	9,592,000	-1,208,000 -11.2

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	1,338	1,437	1,450	1,509
TOTAL	1,338	1,437	1,450	1,509

SINGAPORE INSTITUTE OF MANAGEMENT (SIM) UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under SIM University and covers programmes that are publicly-funded. The function of the SIM University is to help improve the educational level and professional skills of working adults by providing them with opportunities to acquire tertiary education through the open learning approach.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
KR SINGAPORE INSTITUTE OF MANAGEMENT UNIVERSITY PROGRAMME							
	TOTAL EXPENDITURE	\$11,218,191	\$19,377,000	\$19,386,400	\$22,988,000	\$3,601,600	18.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$11,218,191	\$19,377,000	\$19,386,400	\$22,988,000	\$3,601,600	18.6%
	TRANSFERS	\$11,218,191	\$19,377,000	\$19,386,400	\$22,988,000	\$3,601,600	18.6%
3600	Subventions	11,218,191	19,377,000	19,386,400	22,988,000	3,601,600	18.6

SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Management University (SMU). SMU strives to be a premier university, internationally recognised for its world class research and distinguished teaching, and to create and disseminate knowledge. SMU aspires to generate leading edge research with global impact as well as to produce broad-based, creative and entrepreneurial leaders for the knowledge-based economy.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
KS SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME							
TOTAL EXPENDITURE		\$150,163,870	\$130,529,400	\$135,174,700	\$138,173,200	\$2,998,500	2.2%
Main Estimates							
OPERATING EXPENDITURE		\$150,163,870	\$130,529,400	\$134,487,400	\$138,173,200	\$3,685,800	2.7%
TRANSFERS		\$150,163,870	\$130,529,400	\$134,487,400	\$138,173,200	\$3,685,800	2.7%
3500	Social Transfers	254,647	768,300	544,200	768,500	224,300	41.2
3600	Subventions	149,909,223	129,761,100	133,943,200	137,404,700	3,461,500	2.6
Development Estimates							
DEVELOPMENT EXPENDITURE		\$0	\$0	\$687,300	\$0	-\$687,300	-100.0%
5200	Capital Grant	0	0	687,300	0	-687,300	-100.0

NANYANG ACADEMY OF FINE ARTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Nanyang Academy of Fine Arts (NAFA). NAFA is a private arts institution. The Academy offers certificate, diploma and degree courses (in collaboration with foreign universities) in the visual arts and the performing arts. Children's programmes are also offered. The Academy has a strong focus on Chinese arts. The mission of the Academy is "to develop the creativity and artistic potential of our talented youths to meet the needs of a knowledge-based economy and to groom them to become excellent art practitioners".

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
KT NANYANG ACADEMY OF FINE ARTS PROGRAMME							
TOTAL EXPENDITURE		\$12,597,966	\$16,709,500	\$16,202,900	\$15,545,000	-\$657,900	-4.1%
Main Estimates							
OPERATING EXPENDITURE		\$11,578,169	\$15,961,800	\$14,884,500	\$15,545,000	\$660,500	4.4%
TRANSFERS		\$11,578,169	\$15,961,800	\$14,884,500	\$15,545,000	\$660,500	4.4%
3500	Social Transfers	18,360	306,000	418,500	208,500	-210,000	-50.2
3600	Subventions	11,559,809	15,655,800	14,466,000	15,336,500	870,500	6.0
Development Estimates							
DEVELOPMENT EXPENDITURE		\$1,019,797	\$747,700	\$1,318,400	\$0	-\$1,318,400	-100.0%
5200	Capital Grant	1,019,797	747,700	1,318,400	0	-1,318,400	-100.0

LASALLE COLLEGE OF THE ARTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under LaSalle College of the Arts (LASALLE). LASALLE is a private arts institution. The College offers certificate, diploma and degree courses (accredited by Open University UK) in the visual arts and the performing arts. The College has a strong focus on Western and Contemporary arts. LASALLE's Statement of Purpose is that it "exists for the education of students; for the enrichment of art; for the promotion of artistic communication; and for the cultural and economic wellbeing of Singapore."

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KU LASALLE COLLEGE OF THE ARTS PROGRAMME						
	TOTAL EXPENDITURE	\$15,366,674	\$19,399,000	\$19,974,200	\$18,109,400	-\$1,864,800 -9.3%
	Main Estimates					
	OPERATING EXPENDITURE	\$15,366,674	\$19,399,000	\$18,528,500	\$18,109,400	-\$419,100 -2.3%
	<i>TRANSFERS</i>	<i>\$15,366,674</i>	<i>\$19,399,000</i>	<i>\$18,528,500</i>	<i>\$18,109,400</i>	<i>-\$419,100 -2.3%</i>
3500	Social Transfers	27,540	102,000	214,500	120,000	-94,500 -44.1
3600	Subventions	15,339,134	19,297,000	18,314,000	17,989,400	-324,600 -1.8
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$0	\$0	\$1,445,700	\$0	-\$1,445,700 -100.0%
5200	Capital Grant	0	0	1,445,700	0	-1,445,700 -100.0

REPUBLIC POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Republic Polytechnic (RP). The function of RP is to nurture innovation, professional competency and entrepreneurial learning. It aims to be an institution of excellence in problem-based learning in partnership with industry, embracing the holistic development and career preparation of the individual.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KV REPUBLIC POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$114,095,466	\$133,397,600	\$132,371,800	\$153,011,400	\$20,639,600 15.6%
	Main Estimates					
	OPERATING EXPENDITURE	\$105,855,255	\$133,397,600	\$122,257,100	\$141,266,400	\$19,009,300 15.5%
	<i>RUNNING COSTS</i>	<i>\$105,443,175</i>	<i>\$133,030,400</i>	<i>\$121,041,900</i>	<i>\$139,762,400</i>	<i>\$18,720,500 15.5%</i>
	Operating Grant	\$105,443,175	\$133,030,400	\$121,041,900	\$139,762,400	\$18,720,500 15.5%
3200	Operating Grant to the Republic Polytechnic and tuition grants to students	105,443,175	133,030,400	121,041,900	139,762,400	18,720,500 15.5
	<i>TRANSFERS</i>	<i>\$412,080</i>	<i>\$367,200</i>	<i>\$1,215,200</i>	<i>\$1,504,000</i>	<i>\$288,800 23.8%</i>
3500	Social Transfers	412,080	367,200	1,215,200	1,504,000	288,800 23.8
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$8,240,211	\$0	\$10,114,700	\$11,745,000	\$1,630,300 16.1%
5200	Capital Grant	8,240,211	0	10,114,700	11,745,000	1,630,300 16.1

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	36	55	54	90
TOTAL	36	55	54	90

SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Singapore Examinations and Assessment Board (SEAB). The functions of SEAB are to develop and conduct national examinations including Primary School Leaving Examination (PSLE), Singapore-Cambridge General Certificate of Education (GCE) N-, O- and A-Level examinations; develop testing instruments and advise schools on assessment matters. SEAB also serves as the examining authority for any of the national examinations or such modules or components of any of the national examinations.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KW SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$35,134,471	\$37,096,600	\$36,277,300	\$37,140,300	\$863,000 2.4%
	Main Estimates					
	OPERATING EXPENDITURE	\$33,682,740	\$36,372,500	\$35,553,200	\$36,778,400	\$1,225,200 3.4%
	<i>RUNNING COSTS</i>	<i>\$33,682,740</i>	<i>\$36,372,500</i>	<i>\$35,553,200</i>	<i>\$36,778,400</i>	<i>\$1,225,200 3.4%</i>
	Operating Grant	\$33,682,740	\$36,372,500	\$35,553,200	\$36,778,400	\$1,225,200 3.4%
3100	Operating Grant to the Singapore Examinations and Assessment Board	33,682,740	36,372,500	35,553,200	36,778,400	1,225,200 3.4
	Development Estimates					
	DEVELOPMENT EXPENDITURE	\$1,451,731	\$724,100	\$724,100	\$361,900	-\$362,200 -50.0%
5300	Capital Injections	1,451,731	724,100	724,100	361,900	-362,200 -50.0

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	139	162	162	164
TOTAL	139	162	162	164

SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Technology and Design (SU). SU's goal is to advance knowledge and nurture technically grounded leaders to serve vital societal needs of the nation, region, and the world. The university will accomplish this through a multi-disciplinary approach anchored in the foundations of science, technology and other areas of scholarship, with a focus on Design.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009	
KX SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME							
	TOTAL EXPENDITURE	\$43,703	\$4,041,000	\$26,298,500	\$63,693,000	\$37,394,500	142.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$43,703	\$4,041,000	\$26,298,500	\$63,693,000	\$37,394,500	142.2%
	TRANSFERS	\$43,703	\$4,041,000	\$26,298,500	\$63,693,000	\$37,394,500	142.2%
3600	Subventions	43,703	4,041,000	26,298,500	63,693,000	37,394,500	142.2

SINGAPORE INSTITUTE OF TECHNOLOGY

PROGRAMME DESCRIPTION

This programme comes under the newly established Singapore Institute of Technology (SIT). The SIT is responsible for planning, managing and implementing degree programmes offered by foreign universities in partnership with the polytechnics to provide an upgrading pathway for our polytechnic graduates.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KY SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME						
	TOTAL EXPENDITURE	\$0	\$0	\$4,201,300	\$19,463,800	\$15,262,500 363.3%
	Main Estimates					
	OPERATING EXPENDITURE	\$0	\$0	\$4,201,300	\$19,463,800	\$15,262,500 363.3%
	<i>TRANSFERS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$4,201,300</i>	<i>\$19,463,800</i>	<i>\$15,262,500 363.3%</i>
3600	Subventions	0	0	4,201,300	19,463,800	15,262,500 363.3

COUNCIL FOR PRIVATE EDUCATION

PROGRAMME DESCRIPTION

This programme comes under the Council for Private Education (CPE). CPE is a statutory board under MOE that oversees the enhanced regulatory framework as set out by the Private Education Act (PEA). Beyond regulating Singapore's private education sector, CPE promotes greater public and consumer awareness, and facilitate the development of the sector.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010	Change over FY2009
KZ COUNCIL FOR PRIVATE EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	\$0	\$0	\$4,426,000	\$8,848,100	\$4,422,100 99.9%
	Main Estimates					
	OPERATING EXPENDITURE	\$0	\$0	\$4,426,000	\$8,848,100	\$4,422,100 99.9%
	<i>RUNNING COSTS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$4,426,000</i>	<i>\$8,848,100</i>	<i>\$4,422,100 99.9%</i>
	Operating Grant	\$0	\$0	\$4,426,000	\$8,848,100	\$4,422,100 99.9%
3200	Operating Grant to the Council for Private Education	0	0	4,426,000	8,848,100	4,422,100 99.9

Manpower

Category	Actual FY2008	Estimated FY2009	Revised FY2009	Estimated FY2010
Others	0	0	69	69
TOTAL	0	0	69	69